

## RELATÓRIO ECONÔMICO GERENCIAL - 2019

Receita média por leito: R\$17.408 R\$15.995 R\$19.534 R\$19.988 R\$20.899 R\$19.560 R\$20.956 R\$20.422 R\$21.107 R\$20.017 R\$19.621 R\$22.468 R\$237.975

DRE	jan/19	fev/19	mar/19	abr/19	mai/19	jun/19	jul/19	ago/19	set/19	out/19	nov/19	dez/19	ACUMULADO
<b>(+) RECEITA BRUTA</b>	<b>R\$ 2.750.407</b>	<b>R\$ 2.527.243</b>	<b>R\$ 3.086.341</b>	<b>R\$ 3.158.139</b>	<b>R\$ 3.301.977</b>	<b>R\$ 3.090.523</b>	<b>R\$ 3.311.076</b>	<b>R\$ 3.226.649</b>	<b>R\$ 3.334.877</b>	<b>R\$ 3.162.753</b>	<b>R\$ 3.100.158</b>	<b>R\$ 3.549.972</b>	<b>R\$ 37.600.116</b>
RECEITA - CONVÊNIOS	R\$ 917.273	R\$ 935.597	R\$ 1.156.499	R\$ 1.367.208	R\$ 1.335.121	R\$ 1.470.470	R\$ 1.173.397	R\$ 1.490.232	R\$ 1.254.317	R\$ 1.080.114	R\$ 1.054.736	R\$ 1.099.518	R\$ 14.334.482 38,1%
RECEITA - DOAÇÕES	R\$ 6.189	R\$ 4.959	R\$ 5.554	R\$ 5.600	R\$ 9.284	R\$ 4.234	R\$ 8.886	R\$ 4.376	R\$ 4.479	R\$ 5.137	R\$ 17.441	R\$ 8.862	R\$ 85.000 0,2%
RECEITA - PARTICULARES	R\$ 363.176	R\$ 254.208	R\$ 314.567,49	R\$ 337.796	R\$ 307.619	R\$ 244.676	R\$ 352.299	R\$ 271.733	R\$ 339.596	R\$ 307.506	R\$ 210.867	R\$ 236.456	R\$ 3.540.498 9,4%
RECEITA - PROGRAMAS	R\$ 353.424	R\$ 353.424	R\$ 502.661	R\$ 379.978	R\$ 514.032	R\$ 423.363	R\$ 554.487	R\$ 353.424	R\$ 747.815	R\$ 643.535	R\$ 814.989	R\$ 1.072.995	R\$ 6.714.127 17,9%
RECEITA - SUBVENÇÕES	R\$ 66.462	R\$ 66.461	R\$ 66.460	R\$ 66.462	R\$ 66.522	R\$ 66.674	R\$ 69.368	R\$ 69.484	R\$ 70.908	R\$ 66.025	R\$ 66.037	R\$ 66.041	R\$ 806.903 2,1%
RECEITA - SUS	R\$ 1.043.883	R\$ 912.595	R\$ 1.040.600	R\$ 1.001.095	R\$ 1.069.399	R\$ 881.107	R\$ 1.152.639	R\$ 1.037.399	R\$ 917.763	R\$ 1.060.436	R\$ 936.089	R\$ 1.066.100	R\$ 12.119.105 32,2%
<b>(-) GLOSA</b>	<b>R\$ 16.091</b>	<b>R\$ 14.249</b>	<b>R\$ 55.825</b>	<b>R\$ 16.010</b>	<b>R\$ 24.066</b>	<b>R\$ 34.025</b>	<b>R\$ 17.665</b>	<b>R\$ 21.938</b>	<b>R\$ 26.252</b>	<b>R\$ 22.866</b>	<b>R\$ 16.909</b>	<b>R\$ 13.341</b>	<b>R\$ 279.237</b> 0,7%
<b>(-) CUSTOS VARIÁVEIS</b>	<b>R\$ 944.537</b>	<b>R\$ 876.072</b>	<b>R\$ 1.039.030</b>	<b>R\$ 1.125.491</b>	<b>R\$ 1.156.334</b>	<b>R\$ 1.009.451</b>	<b>R\$ 1.203.147</b>	<b>R\$ 1.101.602</b>	<b>R\$ 2.321.658</b>	<b>R\$ 1.239.056</b>	<b>R\$ 1.160.086</b>	<b>R\$ 1.180.256</b>	<b>R\$ 14.356.720</b>
Repasso Médico (Produção)	R\$ 447.092	R\$ 450.666	R\$ 489.947	R\$ 567.343	R\$ 638.499	R\$ 565.348	R\$ 543.505	R\$ 539.494	R\$ 1.721.520	R\$ 717.985	R\$ 667.396	R\$ 646.430	R\$ 7.995.225 21,4%
Materiais / Medicamentos	R\$ 497.445	R\$ 425.407	R\$ 549.083	R\$ 558.148	R\$ 517.835	R\$ 444.103	R\$ 659.642	R\$ 562.108	R\$ 600.139	R\$ 521.071	R\$ 492.690	R\$ 533.826	R\$ 6.361.495 17,0%
<b>(-) CUSTO FIXO</b>	<b>R\$ 645.066</b>	<b>R\$ 638.221</b>	<b>R\$ 608.831</b>	<b>R\$ 655.504</b>	<b>R\$ 677.603</b>	<b>R\$ 680.282</b>	<b>R\$ 673.556</b>	<b>R\$ 710.690</b>	<b>-R\$ 532.102</b>	<b>R\$ 558.800</b>	<b>R\$ 578.569</b>	<b>R\$ 564.794</b>	<b>R\$ 6.459.813</b>
Repasso Médico (Plantão/Serviços)	R\$ 645.066	R\$ 638.221	R\$ 608.831	R\$ 655.504	R\$ 677.603	R\$ 680.282	R\$ 673.556	R\$ 710.690	-R\$ 532.102	R\$ 558.800	R\$ 578.569	R\$ 564.794	R\$ 6.459.813 17,3%
<b>(-) DESP. OPERACIONAIS</b>	<b>R\$ 1.329.356</b>	<b>R\$ 1.401.718</b>	<b>R\$ 1.388.911</b>	<b>R\$ 1.410.051</b>	<b>R\$ 1.420.367</b>	<b>R\$ 1.355.101</b>	<b>R\$ 1.375.673</b>	<b>R\$ 1.421.292</b>	<b>R\$ 1.447.908</b>	<b>R\$ 1.421.356</b>	<b>R\$ 1.432.096</b>	<b>R\$ 1.428.488</b>	<b>R\$ 16.832.316</b>
(-) Folha de Pagamento	R\$ 752.228	R\$ 793.639	R\$ 776.590	R\$ 800.721	R\$ 790.075	R\$ 785.236	R\$ 761.969	R\$ 834.929	R\$ 812.896	R\$ 823.875	R\$ 816.689	R\$ 804.879	R\$ 9.553.725 25,6%
(-) Encargos Trabalhistas	R\$ 258.916	R\$ 299.964	R\$ 260.940	R\$ 303.916	R\$ 271.862	R\$ 271.777	R\$ 278.607	R\$ 290.708	R\$ 283.925	R\$ 292.066	R\$ 287.667	R\$ 284.176	R\$ 3.384.524 9,1%
(-) Prestação de Serviços	R\$ 93.131	R\$ 81.761	R\$ 87.220	R\$ 67.081	R\$ 68.845	R\$ 76.721	R\$ 118.563	R\$ 61.844	R\$ 71.584	R\$ 66.991	R\$ 76.028	R\$ 85.609	R\$ 955.379 2,6%
(-) Despesas Gerais	R\$ 225.081	R\$ 226.354	R\$ 264.161	R\$ 238.334	R\$ 289.586	R\$ 221.367	R\$ 216.533	R\$ 233.812	R\$ 279.503	R\$ 238.423	R\$ 251.712	R\$ 253.824	R\$ 2.938.688 7,9%
<b>(=) RESUL. OPERACIONAL</b>	<b>-R\$ 184.643</b>	<b>-R\$ 403.017</b>	<b>-R\$ 6.256</b>	<b>-R\$ 48.916</b>	<b>R\$ 23.606</b>	<b>R\$ 11.666</b>	<b>R\$ 41.036</b>	<b>-R\$ 28.873</b>	<b>R\$ 71.162</b>	<b>-R\$ 79.325</b>	<b>-R\$ 87.502</b>	<b>R\$ 363.092</b>	<b>-R\$ 327.971</b>
<i>EBITDA</i>	<i>-6,8%</i>	<i>-16,0%</i>	<i>-0,2%</i>	<i>-1,6%</i>	<i>0,7%</i>	<i>0,4%</i>	<i>1,2%</i>	<i>-0,9%</i>	<i>2,2%</i>	<i>-2,5%</i>	<i>-2,8%</i>	<i>10,3%</i>	<i>-0,9%</i>
(-) Depreciação	R\$ 123.423	R\$ 110.064	R\$ 120.220	R\$ 116.303	R\$ 120.206	R\$ 116.331	R\$ 123.795	R\$ 123.898	R\$ 122.527	R\$ 126.782	R\$ 122.844	R\$ 126.944	R\$ 1.453.337
(-) Despesas Financeiras	R\$ 40.560	R\$ 34.591	R\$ 31.886	R\$ 32.564	R\$ 33.469	R\$ 37.432	R\$ 35.440	R\$ 37.562	R\$ 33.529	R\$ 33.095	R\$ 34.235	R\$ 32.690	R\$ 417.052
(+) Receitas Financeiras	R\$ 2.273	R\$ 2.302	R\$ 4.440	R\$ 1.362	R\$ 4.164	R\$ 3.054	R\$ 18.720	R\$ 6.350	R\$ 5.035	R\$ 6.943	R\$ 4.839	R\$ 3.365	R\$ 62.847
(+) Receitas Não Operacionais	R\$ 165.148	R\$ 167.963	R\$ 169.128	R\$ 198.102	R\$ 205.365	R\$ 200.963	R\$ 178.178	R\$ 184.182	R\$ 228.988	R\$ 249.980	R\$ 240.279	R\$ 250.288	R\$ 2.438.565
(-) Outras Despesas Não Op.	R\$ 0,00	R\$ 0,00	R\$ 0,00	R\$ 150,00	R\$ 0,00	R\$ 0,00	R\$ 25.465,66	R\$ 0,00	R\$ 289,96	R\$ 0,00	R\$ 0,00	R\$ 0	R\$ 25.906
<b>(=) RESULTADO LÍQUIDO</b>	<b>-R\$ 181.205</b>	<b>-R\$ 377.407</b>	<b>R\$ 15.206</b>	<b>R\$ 1.530</b>	<b>R\$ 79.461</b>	<b>R\$ 61.920</b>	<b>R\$ 53.233</b>	<b>R\$ 199</b>	<b>R\$ 148.840</b>	<b>R\$ 17.720</b>	<b>R\$ 537</b>	<b>R\$ 457.111</b>	<b>R\$ 277.145</b>
	<i>-6,6%</i>	<i>-14,9%</i>	<i>0,5%</i>	<i>0,0%</i>	<i>2,4%</i>	<i>2,0%</i>	<i>1,6%</i>	<i>0,0%</i>	<i>4,5%</i>	<i>0,6%</i>	<i>0,0%</i>	<i>12,9%</i>	<i>0,7%</i>